

Manulife Asia: Making it happen

Deutsche Bank Global Financial Services Conference

New York City



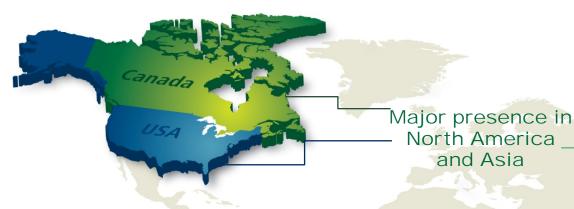
Roy Gori
President & Chief
Executive Officer
Manulife Asia

June 1, 2016





Manulife is a leading global financial services company





- Among top 10 life insurers in the world¹
- US\$28 billion market capitalization¹
- ~20 million customers²
- ~34,000 employees²
- US\$697 billion assets under management and administration¹

¹ As at March 31, 2016; Global life insurers ranked by market capitalization in U.S. dollar; Source Bloomberg. ² As of December 31, 2015.





Our Asian platform is well positioned...



Strong presence in Asia

- √ 118 years in Asia
- √ 7 million customers
- ✓ Leading professional agency
- √ 100+ bank partners
- √ 11 insurance and 9 asset management operations
- ✓ US\$82 billion assets under management and administration¹

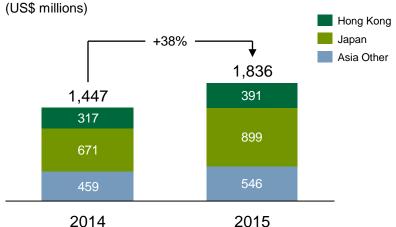
¹ As at March 31, 2016.

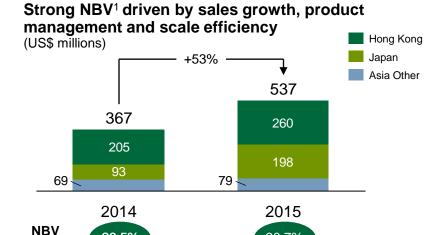




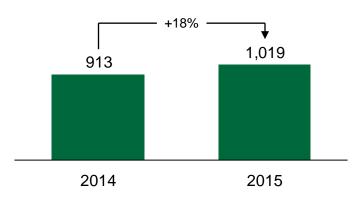
Strong financial results across all of our key metrics

Record APE sales¹ in most of our territories in 2015





Surpassed US\$1 billion in Core earnings¹ (US\$ millions)

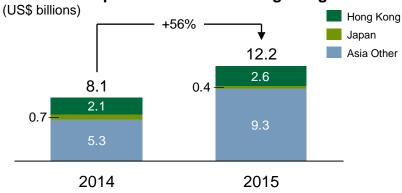


Record WAM gross flows¹, driven by mutual fund sales in China and pensions sales in Hong Kong

30.7%

26.5%

Margin

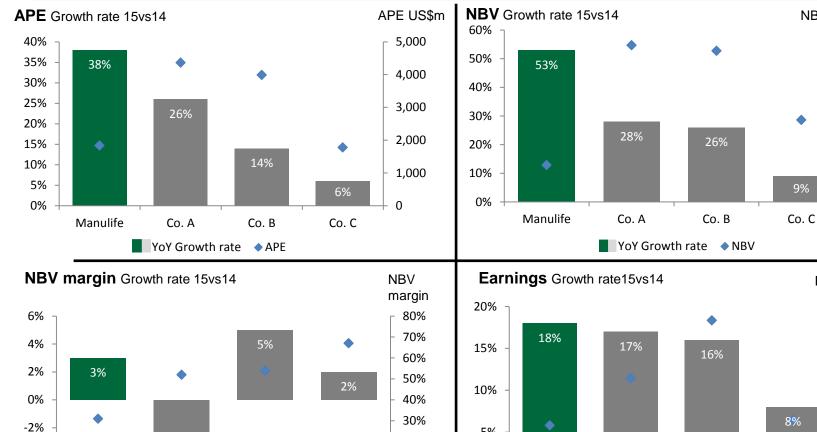


¹ All growth (decline) in sales, gross flows and core earnings stated on a constant currency basis.





Manulife vs Peers

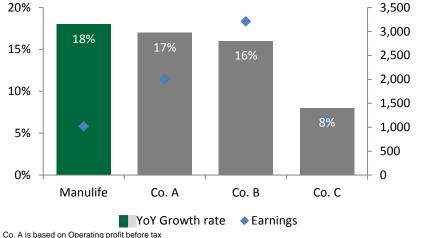


20%

10%

0%

Co. C





Co. A

YoY Growth rate

Co. B

NBV Margin

Manulife



NBV US\$m

2,500

2,000

1,500

1,000

500

0

Earnings US\$m

-4%

-6%

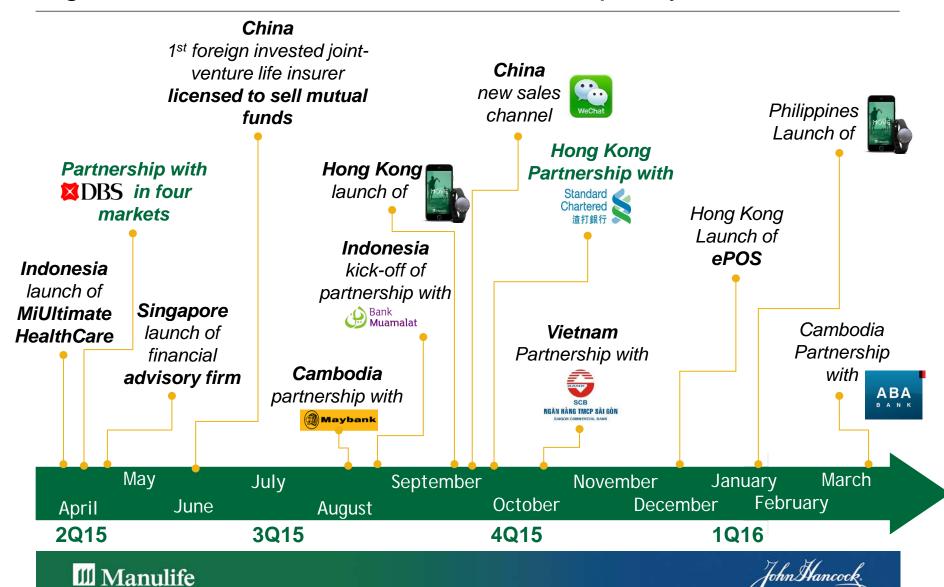
Our focused strategic growth priorities to capture the Asia opportunity







Significant milestone achieved over the past year



Note to users - Performance and Non-GAAP Measures

We use a number of non-GAAP financial measures to measure overall performance and to assess each of our businesses. A financial measure is considered a non-GAAP measure for Canadian securities law purposes if it is presented other than in accordance with generally accepted accounting principles used for the Company's audited financial statements. Non-GAAP measures referenced in this presentation include: Core Earnings; Constant Currency Basis; Assets under Management and Administration; Gross Flows; Annualized Premium Equivalent (APE) Sales; New Business Value; New Business Value Margin; and Sales. Non-GAAP financial measures are not defined terms under GAAP and, therefore, are unlikely to be comparable to similar terms used by other issuers. Therefore, they should not be considered in isolation or as a substitute for any other financial information prepared in accordance with GAAP. For more information on non-GAAP financial measures, including those referred to above, see "Performance and Non-GAAP Measures" in our Management's Discussion and Analysis in our most recent annual and interim reports.





Thank you





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